

<b>Report to:</b>	<b>HEALTH AND WELLBEING BOARD</b>
<b>Date:</b>	15 June 2023
<b>Reporting Officer:</b>	James Mallion, Assistant Director of Population Health
<b>Subject:</b>	<b>BUILDING BACK FAIRER, STRONGER, TOGETHER: REFRESH OF THE TAMESIDE LOCALITY PLAN AND JOINT HEALTH &amp; WELLBEING STRATEGY</b>
<b>Report Summary:</b>	<p>The current Locality Plan was published in January 2020 and is due to be refreshed. The current Tameside Corporate Plan, which outlines the health and wellbeing priorities for the borough, also now requires a refresh. It is now proposed to move back to having a specific Joint Health &amp; Wellbeing Strategy for Tameside, alongside the Locality Plan.</p> <p>This report seeks support for the development of a single Joint Health &amp; Wellbeing Strategy and Locality Plan and to receive direction regarding ambition and content.</p>
<b>Recommendations:</b>	<p>The Health &amp; Wellbeing Board is asked to:</p> <ul style="list-style-type: none"> <li>▪ Endorse the intention for a single Joint Health &amp; Wellbeing Strategy &amp; Locality Plan.</li> <li>▪ Endorse the broad overview outlined within the report.</li> <li>▪ Support the intention to produce an initial draft for consultation by the end of June 2023 and then further develop the plan with residents and system partners.</li> </ul> <p>Approve the proposed next steps set out in Section 3 of the report.</p>
<b>Corporate Plan:</b>	<p>Part of the statutory role of the Health &amp; Wellbeing Board is to ensure that a local Joint Health &amp; Wellbeing Strategy is published, which sets out the priorities for improving the health and wellbeing of the local population and how the identified needs will be addressed. For the last few years, this role has been fulfilled by the Corporate Plan, which outlines the key areas of priority across the life course including the specific outcomes and objectives under each area, which should be improved. Many of the existing priorities remain, however this plan will set out separately what the key health and wellbeing priorities will be over the coming years. The combined nature of this plan between the Joint Health &amp; Wellbeing Strategy, and the Locality Plan will also ensure that this is viewed in partnership with integrated approaches between the NHS, the wider health &amp; social care system, Population Health and other parts of the local authority and stakeholders. The updated plan will cut across all parts of the life course and the existing priorities set out in the Corporate Plan.</p>
<b>Policy Implications:</b>	<p>The Board should note the updated national guidance for Health &amp; Wellbeing boards, which set out the importance of the publication of the local Joint Health &amp; Wellbeing Strategy, as well as the vital role of partnership working and oversight from the board across the Integrated Care Partnership and other system partners.</p>

**Financial Implications:**  
**(Authorised by the  
statutory Section 151  
Officer & Chief Finance  
Officer)**

There are no direct financial implications arising from the report at this stage.

The updated locality plan and joint health and wellbeing strategy that will be subject to consultation will need to include supporting details of the existing investment by partner organisations and the related benefits that are realised. These will include the financial return on the investment where appropriate and the health improvements for residents across the borough together with the impact on each partner organisation's service demand.

Any future additional investment proposals to support the plan and strategy will be subject to robust business cases. These will also need to clearly articulate the expected financial return and the health and service demand improvements that will be delivered for each respective partner organisation.

It should be noted that related details will be the subject of future report updates to members of the Health and Wellbeing Board.

**Legal Implications:**  
**(Authorised by the  
Borough Solicitor)**

There are no immediate legal implications arising from this report.

**Risk Management:**

This refreshed plan, combining the Joint Health & Wellbeing Strategy and Locality Plan will ensure that the Health & Wellbeing Board continues to meet its statutory obligation to publish the Joint Health & Wellbeing Strategy. The close alignment of the approach of the Integrated Care Partnership for Tameside and the Health & Wellbeing Board will reduce the risk of duplication and will promote a more integrated and collaborative approach to setting and meeting outcomes and objectives across the health and care system in the longer term in Tameside.

**Access to Information:**

All papers relating to this report can be obtained by contacting James Mallion, Assistant Director of Population Health.

**Background Information:**

The background papers relating to this report can be inspected by contacting James Mallion, Assistant Director of Population Health



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## **1. INTRODUCTION**

- 1.1 The Tameside and Glossop Locality Plan was published in January 2020, immediately prior to the Covid-19 pandemic. Since that time Tameside and Glossop CCG has closed and been replaced by the Greater Manchester Integrated Care System. The Locality Plan is a key document to set the strategic direction of the integrated care system for Tameside.
- 1.2 For several years, there has not been a stand-alone Joint Health & Wellbeing Strategy for Tameside as the core priorities and objectives relating to the long-term health outcomes of residents have been outlined in the Tameside Corporate Plan. The Corporate Plan is currently being refreshed and, with the emergence of the Integrated Care System and the publication of the Greater Manchester Integrated Care Partnership Strategy, there is a need to set out a Joint Health & Wellbeing Strategy for Tameside to ensure it aligns to the Integrated Care System Priorities.
- 1.3 Setting out the priorities for improving the health and wellbeing of the local population is one of the core responsibilities of Health & Wellbeing Boards<sup>1</sup> therefore it is important to ensure the appropriate documentation is in place to reflect the health and wellbeing priorities and strategic direction for Tameside.
- 1.4 This report sets out the intention to refresh and combine the Tameside Locality Plan and Tameside Joint Health and Wellbeing Strategy into one whole-system document and work programme. The ambitions of the 2020 Locality Plan and Tameside Corporate Plan remain but this refresh allows the commitment to drive improvements in health and wellbeing for the population of Tameside to be re-established in response to the changing local, regional and national context and requirements.
- 1.5 The proposal is for this plan to be titled 'Building Back Fairer, Stronger, Together', however until engagement is complete and for clarity and simplicity, the Joint Health & Wellbeing Strategy and Locality Plan will be referred to simply as 'The Plan' throughout this document.

## **2. APPROACH TO DEVELOPING THE PLAN**

- 2.1 It is proposed that, following discussion with the Tameside Provider Partnership and Strategic Partnership Board, key officers will progress with developing a draft for consultation by the end of June 2023. While this version of The Plan would be shared with partners, including the GM Integrated Care Board, this will not be the final version, as there will then be a series of consultation and engagement sessions with residents throughout the summer to seek their input and views on The Plan. There will then be final changes made ahead of publication in the autumn of 2023.
- 2.2 The Plan will reflect some of the ongoing priorities already articulated in the current Locality Plan for Tameside and the Corporate Plan. However, it will also ensure that priorities from the GM ICP Strategy are reflected, as well as the recent work of the Tameside Health & Wellbeing Board, which last year set out a Charter to ensure members were committed to the Board acting as a standing commission to tackle inequalities and focussed on the upstream wider determinants of health. The Health & Wellbeing Board established three key priorities set out to drive improvements in the health of our residents: poverty; work & skills; and healthy places. The Joint Health & Wellbeing Strategy should reflect the work plan of the Health & Wellbeing Board and will therefore align closely to these current priorities.
- 2.3 The document will be produced with accessibility in mind in terms of presentation and language, to ensure that this is a useful strategic plan for our partners, as well as being accessible for residents.

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<sup>1</sup> [Health and wellbeing boards – guidance - GOV.UK \(www.gov.uk\)](https://www.gov.uk/guidance/health-and-wellbeing-boards)

### 3. OUTLINE OF CONTENTS

- 3.1 The Plan will contain an introductory section to outline the context and current situation in Tameside relating to the health and care system and health and wellbeing outcomes across the borough. This will be presented visually and will include overviews of key data and health challenges in the borough, particularly highlighting the inequalities in Tameside. There will also be an overview of the 'Tameside journey' in terms of change in the system in recent years, and the strategic drivers for the priorities set in Tameside such as other local, regional and national strategy and the agreed principles of system working.
- 3.2 The vision for both the Locality Plan and Joint Health & Wellbeing Strategy will also be set out with a focus on the three key principles of Building Back Fairer; Building Back Stronger; and Building Back Together. The ambition around these principles will be articulated across the life course and considering some of the key existing work including: the Health & Wellbeing Board Charter; priorities of the Health & Wellbeing Board; the agreed outcomes metrics across system partners; mental health & wellbeing as a cross-cutting priority; and tackling inequalities. A draft of this approach is outlined in the draft plan-on-a-page below.

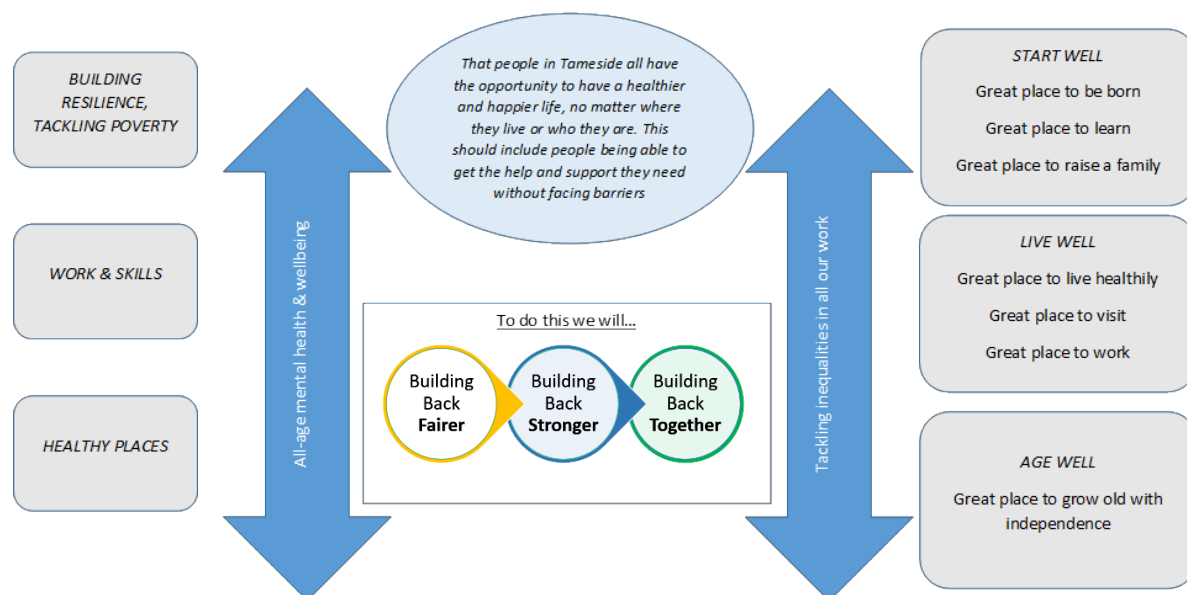


Figure 1: Draft plan-on-a-page of the Locality Plan / Joint Health & Wellbeing Strategy

- 3.3 The latter sections of The Plan will detail the health and care delivery model, linking this back to the key health and wellbeing priorities; and the priority work programmes, which will put in place to achieve the outcomes and ambitions. In order to deliver this, detail will be included around enablers in the system as well as the approach to improvement and oversight of all work programmes.

### 4. PROPOSED NEXT STEPS

- 4.1 The proposal is to progress with producing The Plan as outlined above with a draft for consultation by the end of June 2023, followed by a period of community consultation and engagement ahead of final publication of the Locality Plan and Joint Health & Wellbeing Strategy in September 2023.
- 4.2 The work to develop this plan will also engage with ongoing work to refresh the Tameside Corporate Plan and ensure they align.
- 4.3 Following publication of the plan, there will be oversight of this joint document in both the Tameside Strategic Partnership Board and the Health & Wellbeing Board. Each of these

Boards will produce relevant delivery plans, which will sit as part of the locality integrated care delivery in Tameside and in the form of the work plan of the Health & Wellbeing Board. These will ensure that work programmes are progressing to achieve the ambitions and outcomes set out in The Plan.

## **5. RECOMMENDATIONS**

5.1 As set out at the front of the report.